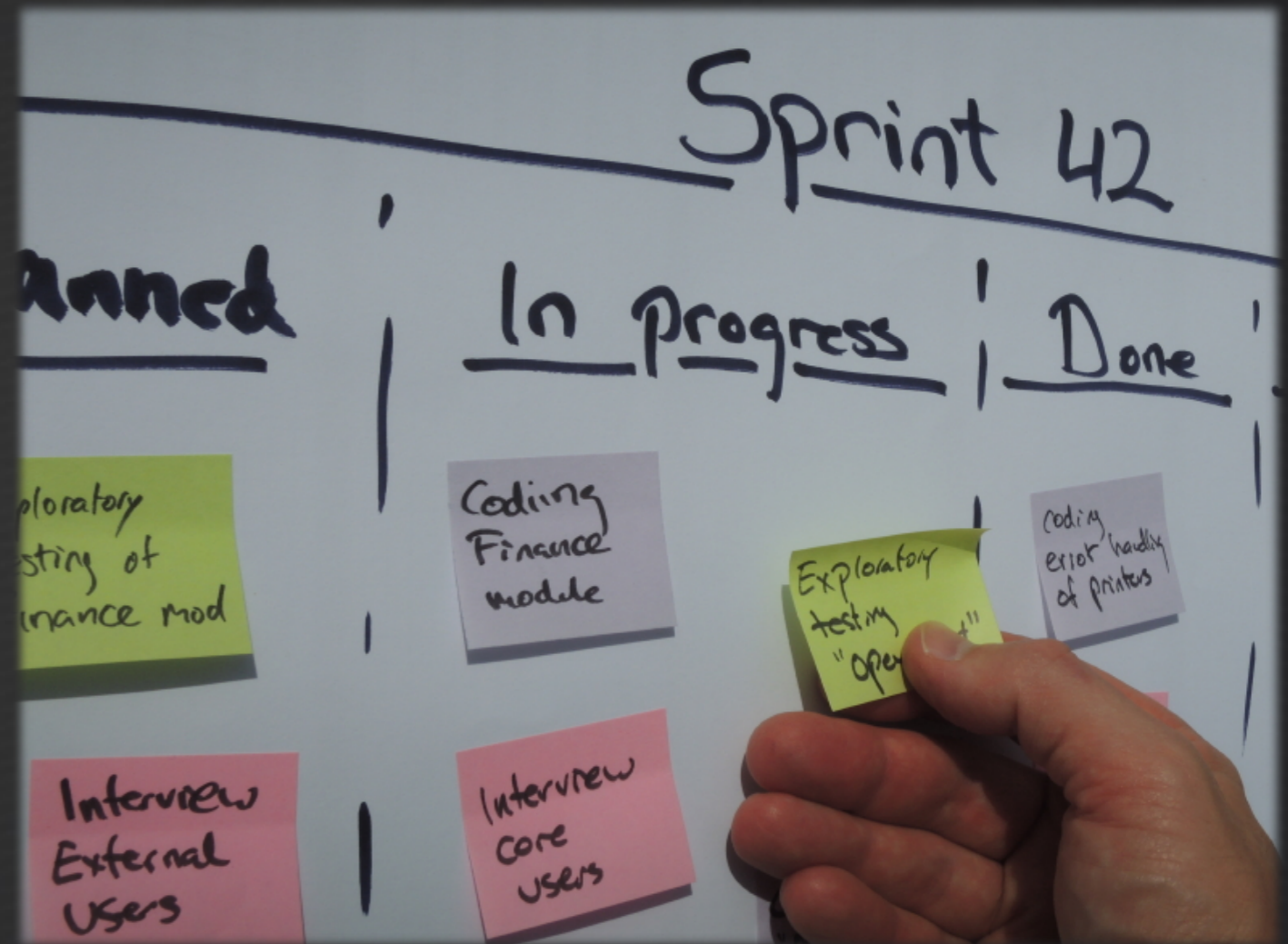


BUILDING PRODUCTS

with Agile Development



Sean Ammirati

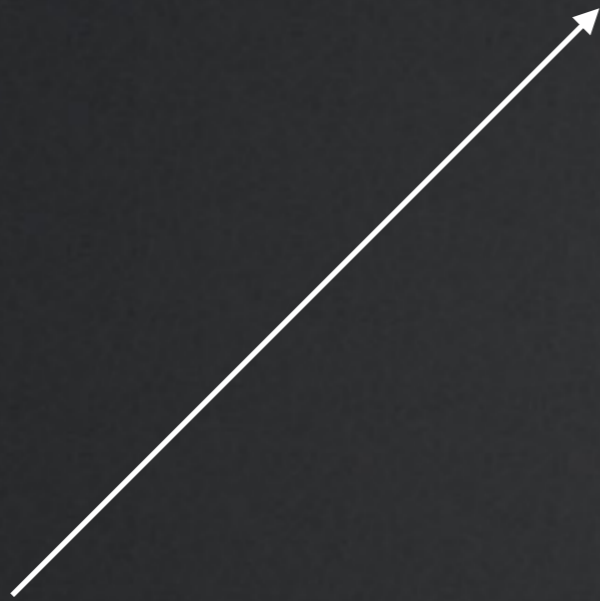
@SeanAmmirati

Partner, Birchmere Ventures

Adjunct Professor, Carnegie Mellon University

February 19, 2019

Build



Learn



Measure

What do you *build*?

“that version of a new product [or service] which allows a team to collect the maximum amount of validated learning about customers with the least effort”

– Eric Reis



Five

Misunderstandings

about MVPs

#1: Viable ≠ Crappy



#2: Not a destination!



What do you *measure* & *learn*?

MAPS #1 > Concept

MAPS #2 > P-M Eval

MAPS #3 > P-M Fit

	MAP #1 PPC Campaign Landing Page	MAP #2 Product Drawings Detailed Spec	MAP #3 Prototype Functional Output
Customer Interaction	Features / Benefits description 'More info' Call to Action	Face-to-face technology demo	Field Pilot
Learning Objective	Market insight Find early adopters	Locate Strategic partners Seed Funding Paid-beta customers	Revenue Customer Validation Capital Investment
Investment	\$	\$\$	\$\$\$



#3: Validates or invalidates
key hypothesis





#4: Doesn't have to be a product at all





#5: Not always a landing page



What do you *build*?

Storyboards

Landing Pages

Demo Videos

Wizard of Oz

(examples)

Storyboards

A panel or series of panels of rough sketches outlining the sequence of events a consumer will experience **before**, **during** and **after** using our product / service.

Storyboards

3 Benefits

It's a mirror

Encourages customers to be more honest

YOU won't fall in Love

Storyboards

3 Benefits

It's a Mirror

Telling the customer's story from their context
- how they will use the product / service

Encourages
Customer
Honesty

Storyboards
3 Benefits

Easier to react honestly to
rough sketches
than final pixel perfect images

YOU
will NOT
Fall in Love

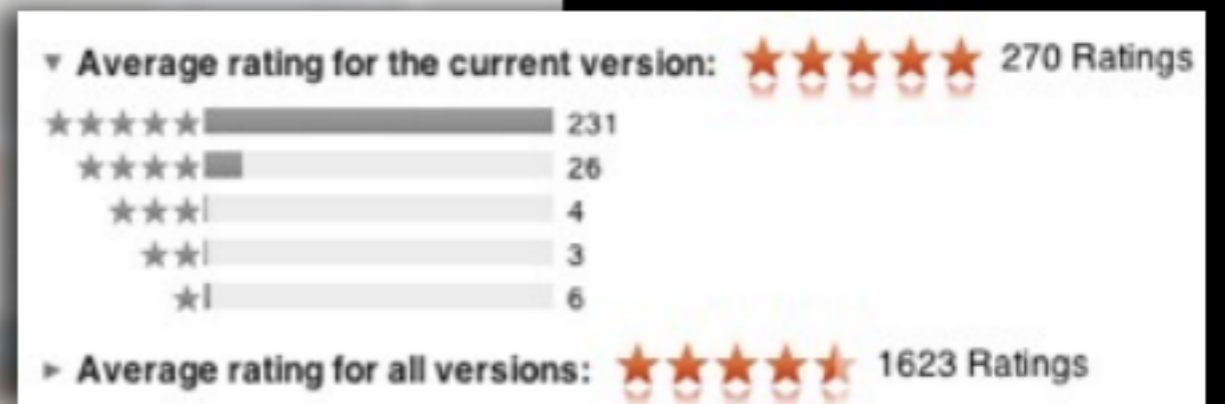
Storyboards
3 Benefits

Never seen anyone
fall in love with
their story board

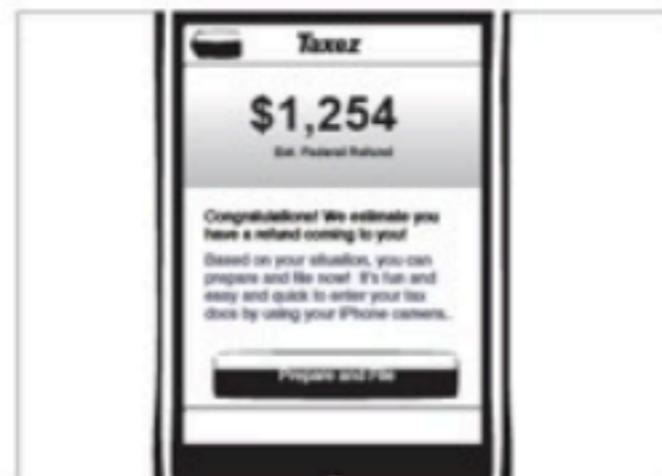
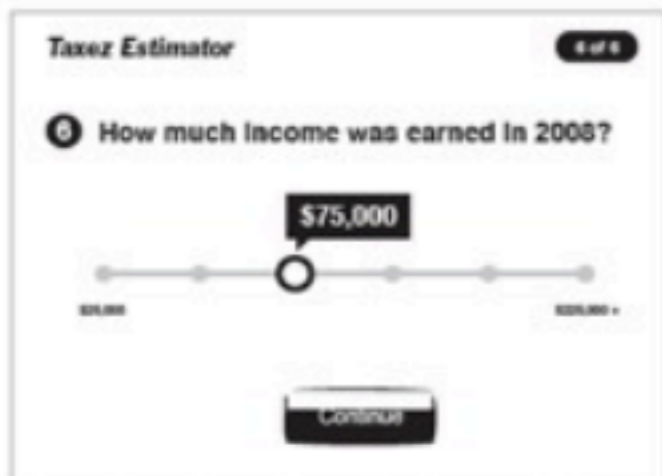
Storyboards Sample



Try for
FREE
Pay when you're
SATISFIED



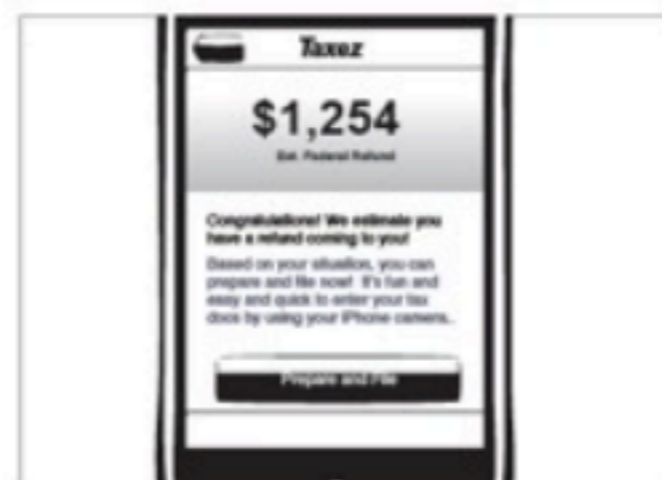
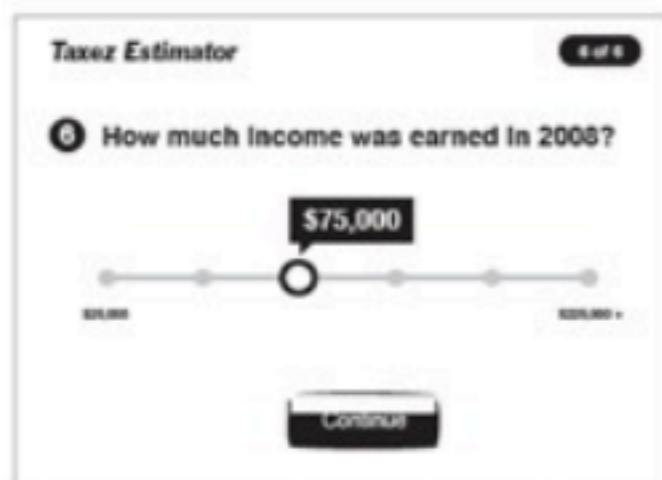
Storyboards Sample



Storyboards Sample



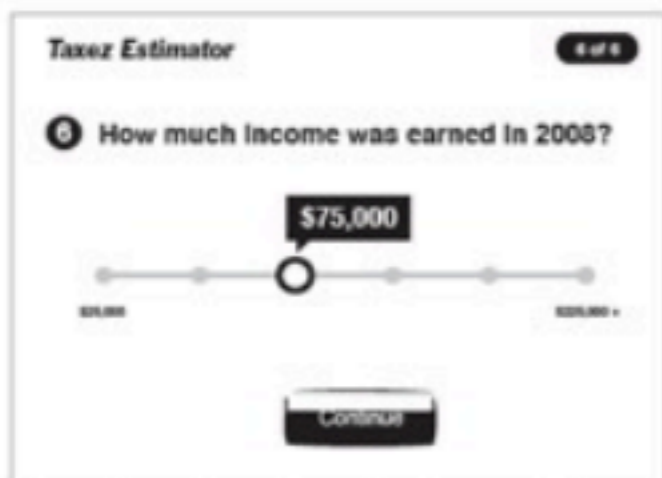
Wrong Problem



Storyboards Sample



Wrong Problem



Wrong Benefit

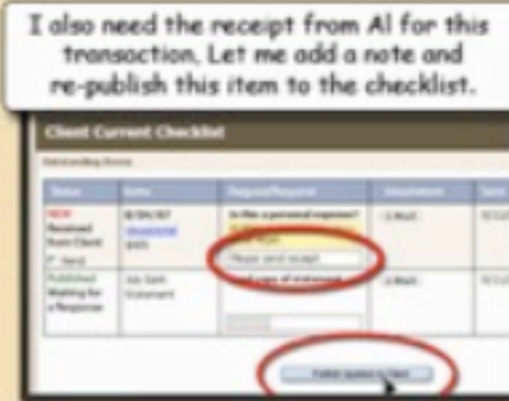
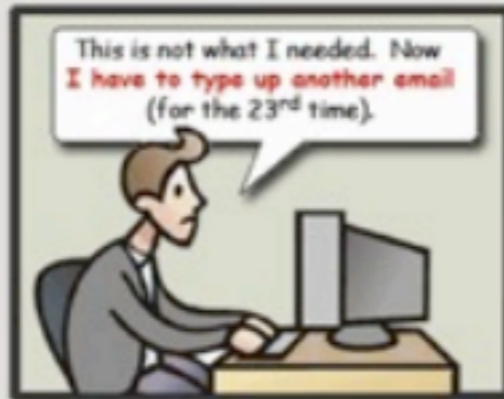


Storyboards

Sample

Problem

Solution



Benefit

Landing Pages

High Performing

User Centric

Clear & Concise

Conversion Focused

Shareable

Measurable

Consistent

Demo Video



<https://www.youtube.com/watch?v=7QmCUDHpNzE>

Wizard of Oz



How do you *build*?

AGILE Development

What do we mean by *agile*?

We value ...

Individuals & Interactions over process and tools

Working products over documentation

Customer collaboration over negotiation

Responding to change over following a plan

Why *agile* development?

You're wrong more than you are right

Key Metric: How fast can you iterate?

Need to Predict Delivery Times

How to do *agile* development?

Scrum

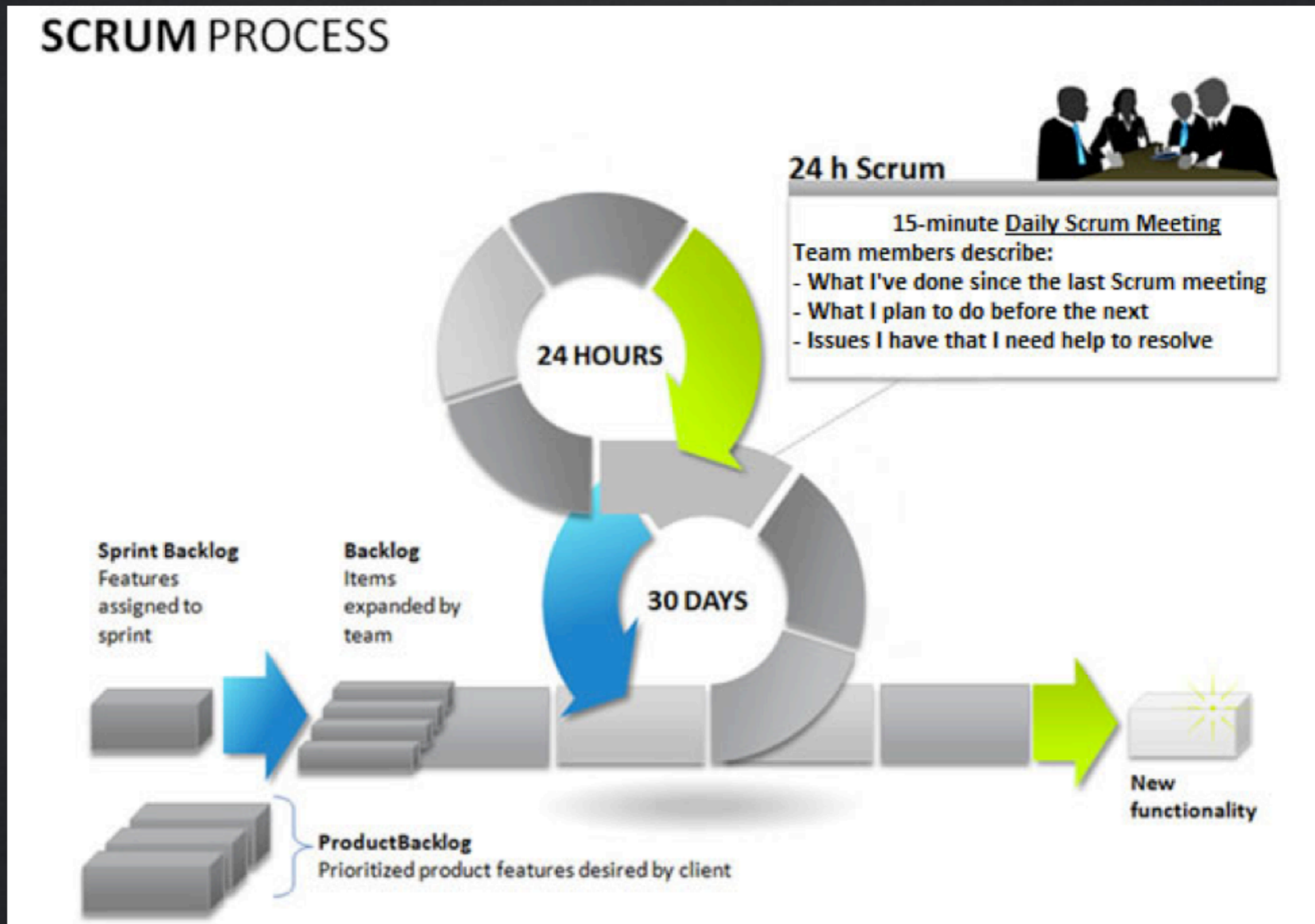
Engineering
Practices

This will be unique for each of you based on your team, type of solution being developed and personal preferences.

Could be: XP, Feature Driven Development, Crystal, Kanban or any other process your engineering team is comfortable with.

(often pull aspects from each)

The process of *SCRUM?*



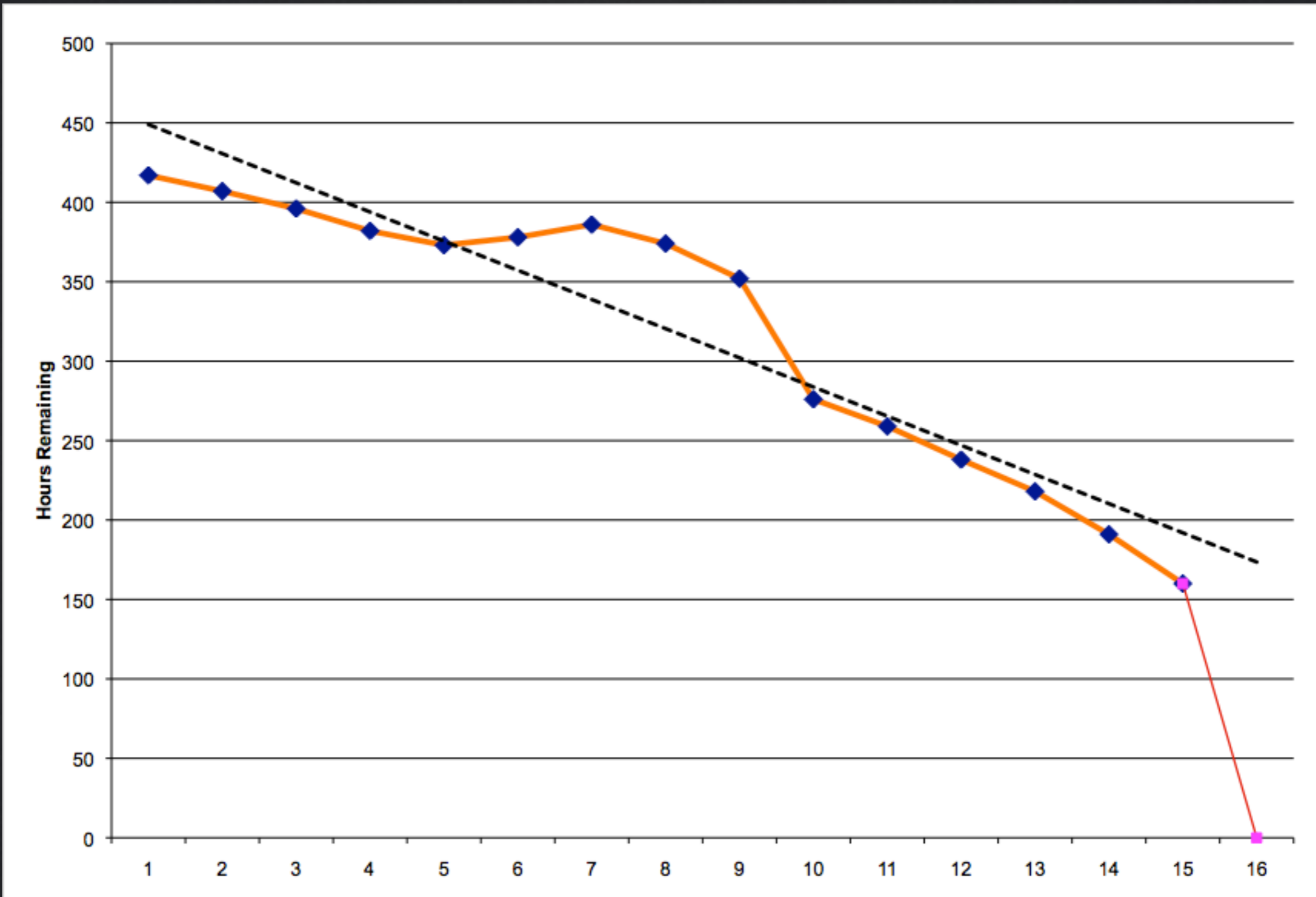
Velocity / Burn Down

The average decrease in estimates for the total effort / time remaining is a sprint's velocity

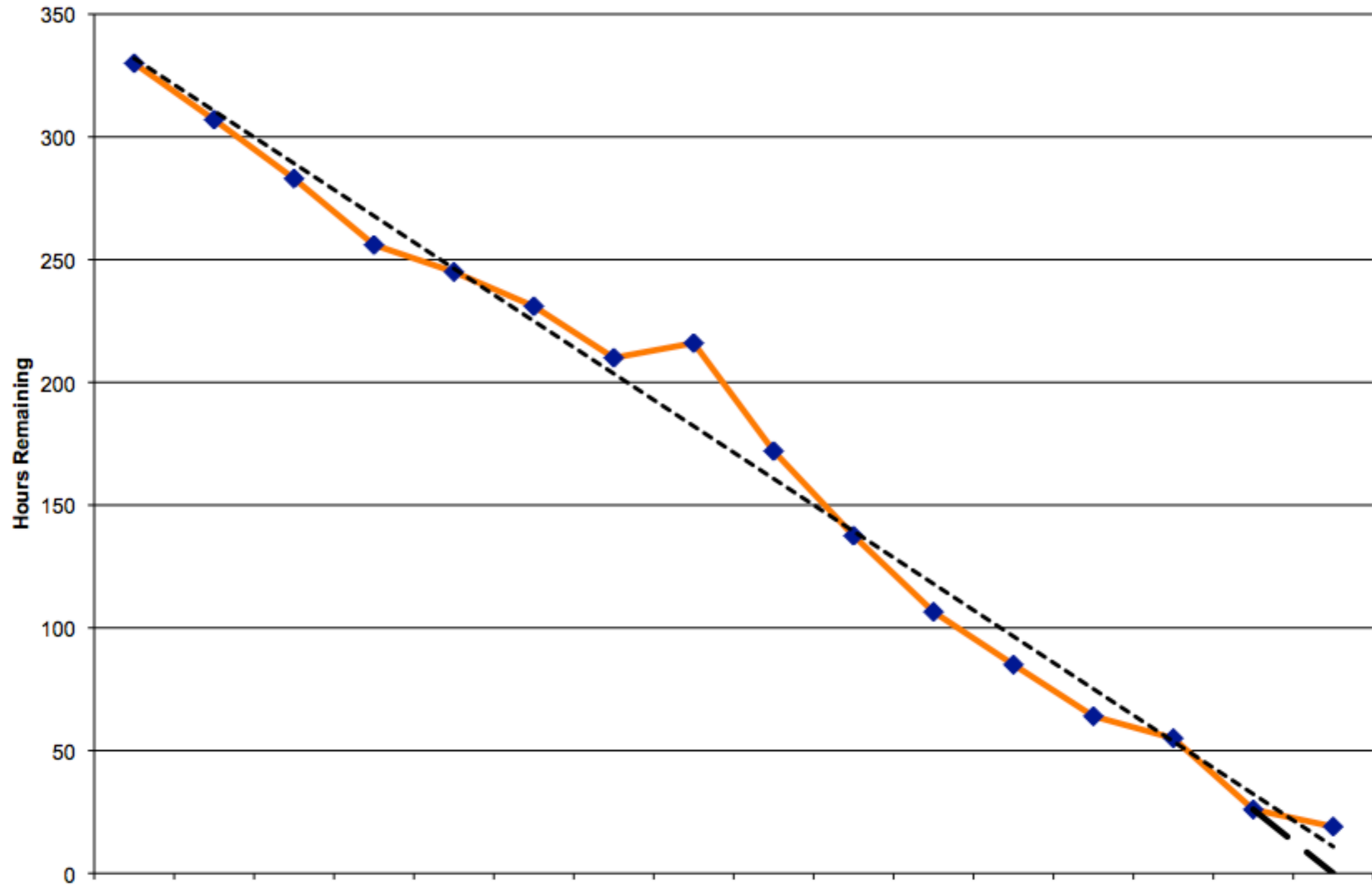
Overtime velocity becomes very helpful for planning purposes

The chart showing daily total of time remaining is called a burn down chart or sprint's signature

Velocity / Burn Down



Velocity / Burn Down



Thank you

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